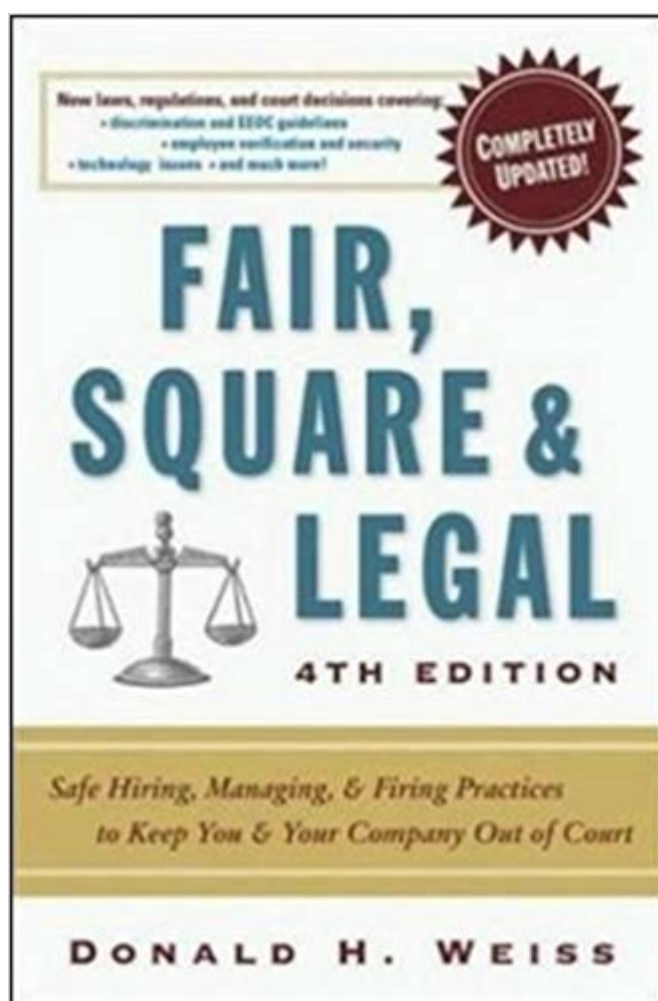


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# Fair, Square & Legal: Safe Hiring, Managing & Firing Practices To Keep You & Your Company Out Of Court



## Synopsis

Fair, Square & Legal has long been the essential resource for organizations seeking to stay within the law and avoid violating the rights of their employees. This new, extensively updated edition reflects the latest regulations and court decisions, while retaining all the indispensable information readers have depended on for more than a decade. Readers will find information on a wide variety of legal issues including: \* recruitment and hiring \* sexual harassment \* violation of privacy \* evaluations and promotions \* affirmative action issues \* discipline and firing The book covers the latest discrimination and EEOC guidelines, employee verification, and technology issues. It also updates topics including management best practices and recruitment. Comprehensive and up-to-date, Fair, Square & Legal is still the very best guide to keeping an organization out of hot water.

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## Customer Reviews

Midwest Engineer: "With employees' growing awareness of their legal rights and lawsuits against companies increasing at an alarming rate, managers need a useful handbook like Fair, Square & Legal at hand to know how to follow the rules. This is an easy-to-use reference manual that belongs on every manager's desk."

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Comprehensive and up-to-date, Fair, Square & Legal is still the very best guide to keeping an organization out of hot water."

I had to buy this book for my Legal Issues for Supervisors college class. It has some really good information in it. I recommended anyone in a supervisory position keep this book on their shelf for a great reference. No one wants a negligent hiring/firing lawsuit.

The book came in good condition but I am not real happy with the book as a guide in my college class. Found the internet to be a better place to get information.

I am new with the HR legal requirements in United States, this book has been very helpful, it provides examples that I can apply by daily basis

Required for school

This is the Fourth Edition of an exceptionally valuable book which was first published in 1991. Weiss has updated his material to accommodate new laws, regulations, and court decisions which are directly relevant to discrimination and EEOC guidelines, employee verification and security, technology issues, sexual harassment, negligent hiring practices, management of people with disabilities, affirmative action, discipline and termination policies and procedures, defamation, violations of privacy, the Family and Medical Leave Act, evaluations and promotions, sex and age discrimination, and labor law. As is also true of previous editions, the subtitle correctly indicates that Weiss explains "safe hiring, managing & firing practices to keep you & your company out of court." He organizes the material as follows: Part I Safe Hiring Practices [re recruiting, interviewing, and employment decisions] Part II Safe Management Practices [re evaluations and promotions, preventing sex discrimination and sexual harassment on the job, employee action laws and labor rights] Part III Safe Firing Practices [re discipline and firing practices, public policy, management of older employees] With Weiss's guidance, it is possible for the decision-makers in any company to

complete what amounts to a comprehensive "audit" of any and all areas in which that company could be vulnerable to litigation. Of at least equal importance, the same "audit" will help the company to determine precisely what its obligations are as an employer as well as what the legal rights of each employees are. Perhaps it would be helpful to those who read this commentary if I now provide a brief excerpt which is representative of the quality of Weiss's counsel throughout the entire book. I have deliberately selected an especially troublesome area, one which has been the focal point of countless lawsuits: Employee Performance Evaluation. According to Weiss: "Subjective rating systems in themselves are not illegal. The EEOC and the courts recognize subjective job standards such as communication and leadership skills) and that the words [in italics] good, satisfactory, poor, and unsatisfactory [end italics] carry within them subjective elements. So where do they draw the line? 1. When standards are unequally applied or do not exist at all; and 2. When someone shows that the standards or their absence produces disparate treatment in promotion and compensation policies, as for example: " When sex stereotyping tainted the process by which a woman was denied a partnership in a [major] accounting firm or " When subjective decision making torpedoed promotion policies that have disparate impact on minorities. EEOC and court rulings encourage objective performance appraisals, but they discourage using them as a subterfuge for discrimination." Weiss devotes all of Chapter 6 to explaining HOW to formulate policies and procedures so that all evaluations and promotions are "safe." That is, they are in full compliance with all applicable regulatory laws, rules, and regulations. Throughout this brilliant book, as Weiss rigorously and thoroughly examines hiring, managing, and firing practices which are both ethical and legal, he explains What You Can Do and What You Cannot Do. However, with all due respect to Weiss, qualified legal counsel should be consulted to ensure that all of a company's policies and procedures are "fair, square & legal." One of the many value-added benefits of this updated edition is that Weiss identifies a number of "Cases" at the end of each chapter to which his readers and their legal counsel are referred. There are 17 cited at the end of Chapter 6. An organization's policies and procedures concerning employment law must then be carefully explained to all of its employees as well as contained within an employee manual. If at all possible, the same policies and procedures should be readily available online. Of course, they must be rigorously and consistently enforced. Even so, there may yet be frivolous lawsuits but at least the company has done everything possible to prevent them and is thus much better prepared to obtain a favorable decision in a court of law if and when involved in litigation.

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